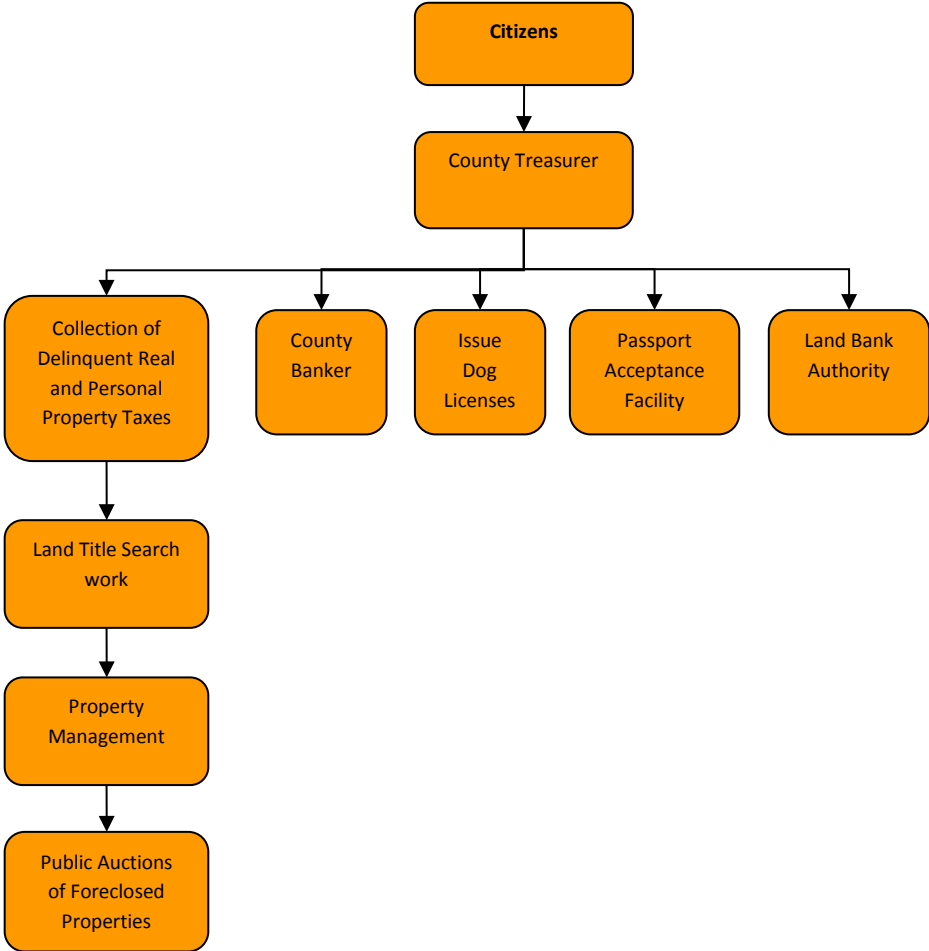


# County Treasurer

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# Mission Statement

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To continually strive for equality and compassion in assisting tax payers and to promote economic development through intergovernmental agencies.

## Activities

Collect/distribute current and delinquent property taxes. Receipt, record, and reconcile revenue.

Manage cash and investments. Serve as Treasurer to other authorities.

Issue dog licenses and maintain records.

Search title record of forfeited properties. Hold public auction of foreclosed properties. Property management and maintenance of foreclosed properties

Settlement of current taxes with 65 taxing jurisdictions. Principle residence exemptions. State Tax Commission Michigan Tax Tribunal.

Land Bank Authority. Passport Acceptance Facility

## Strategic Plan Impact

### ✓ Economic Development

The Treasurer's office staffs the Jackson County Land Bank Authority. The Land Bank is a county authority and a strategic economic tool that supports growth and investment in our community. Land Banks were created to return tax reverted property to productive use as rapidly as possible. These reverted properties commonly come through the tax foreclosure process. A Land Bank may concentrate its efforts on an entire neighborhood that needs reinvestment. The Land Bank will buy, renovate and resell multiple properties in a designated area with a goal of owner-occupancy.

The Treasurer's office invests significant time and resources in Foreclosure Prevention. Although the Treasurer's office is an internal service department within the County, this office actively participates indirectly in economic issues that impact our community.

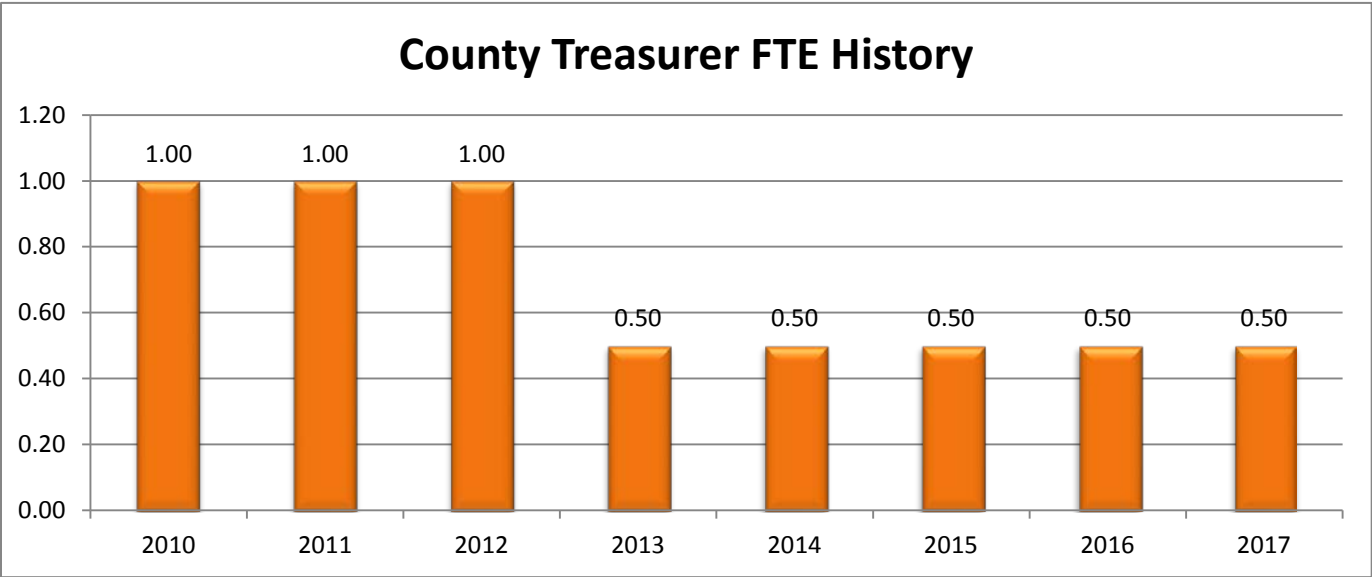
## Accomplishments

- ✓ Passport Acceptance Facility – issuance of passports
- ✓ Credit/Debit card implementation for payment of real and personal property taxes in office and issuance of Dog licenses
- ✓ Positive Pay implementation - Fraud Mitigation - Safeguarding Public Funds
- ✓ Foreclosure Prevention - Community Foreclosure Coalition
- ✓ Building Authority – EECBG grant application; Tower Building Second Floor Renovation for Customer Service Co-Location of Treasurers, Register of Deeds and Equalization

- ✓ Strategic Planning - Economic Development Vision
- ✓ Neighborhood Stabilization Program Collaboration with the City of Jackson for Demolition of blighted structures and Rehabilitation
- ✓ Personal Property sale of County goods (Riverwalk Hotel)
- ✓ Land Bank Authority
- ✓ Collection of Delinquent taxes paid online (Real property and Personal property)

**Budget Adjustments**

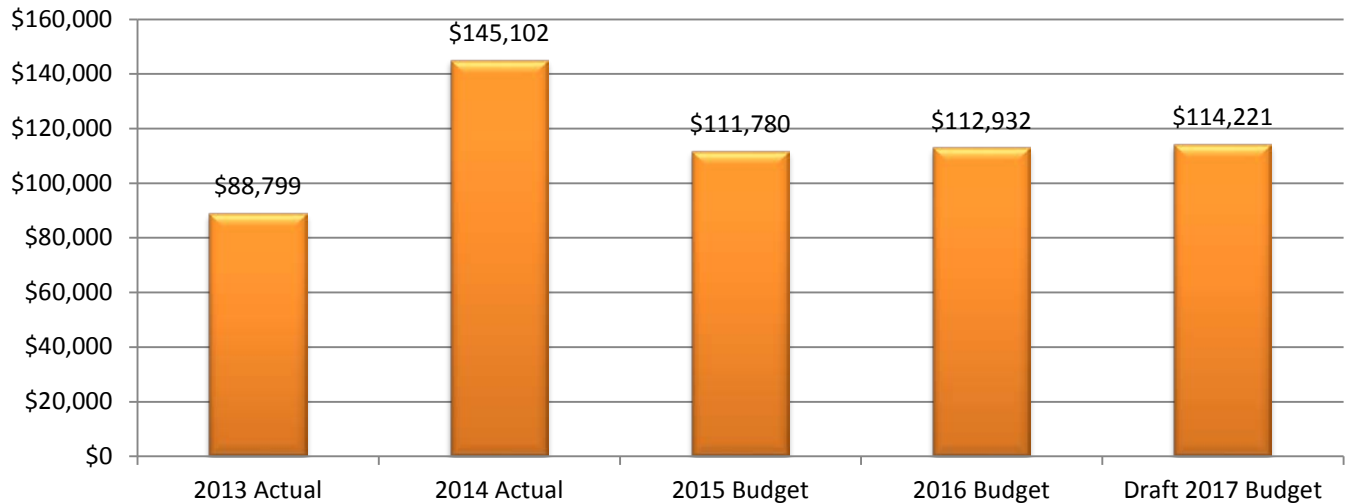
There is a reduction of .5 FTE to the general fund budget. An increase of .5 FTE costs will be charged to the Delinquent Tax Revolving Fund.



| Expenditure History       |                       |                       |                       |                               |                       |                               |                             |
|---------------------------|-----------------------|-----------------------|-----------------------|-------------------------------|-----------------------|-------------------------------|-----------------------------|
|                           | 2013<br><u>ACTUAL</u> | 2014<br><u>ACTUAL</u> | 2015<br><u>BUDGET</u> | 2016 DEPT<br><u>REQUESTED</u> | 2016<br><u>BUDGET</u> | 2017 DEPT<br><u>REQUESTED</u> | DRAFT 2017<br><u>BUDGET</u> |
| PERSONNEL SERVICES        | \$59,664              | \$109,397             | \$108,180             | \$109,332                     | \$109,332             | \$110,621                     | \$110,621                   |
| SUPPLIES & MATERIALS      | \$9,715               | \$11,298              | \$2,100               | \$2,100                       | \$2,100               | \$2,100                       | \$2,100                     |
| CONTRACT SERVICES         | -                     | -                     | \$500                 | \$500                         | \$500                 | \$500                         | \$500                       |
| OTHER EXPENSES            | \$19,420              | \$24,407              | \$1,000               | \$1,000                       | \$1,000               | \$1,000                       | \$1,000                     |
| <b>TOTAL PROGRAM COST</b> | <b>\$88,799</b>       | <b>\$145,102</b>      | <b>\$111,780</b>      | <b>\$112,932</b>              | <b>\$112,932</b>      | <b>\$114,221</b>              | <b>\$114,221</b>            |

# County Treasurer

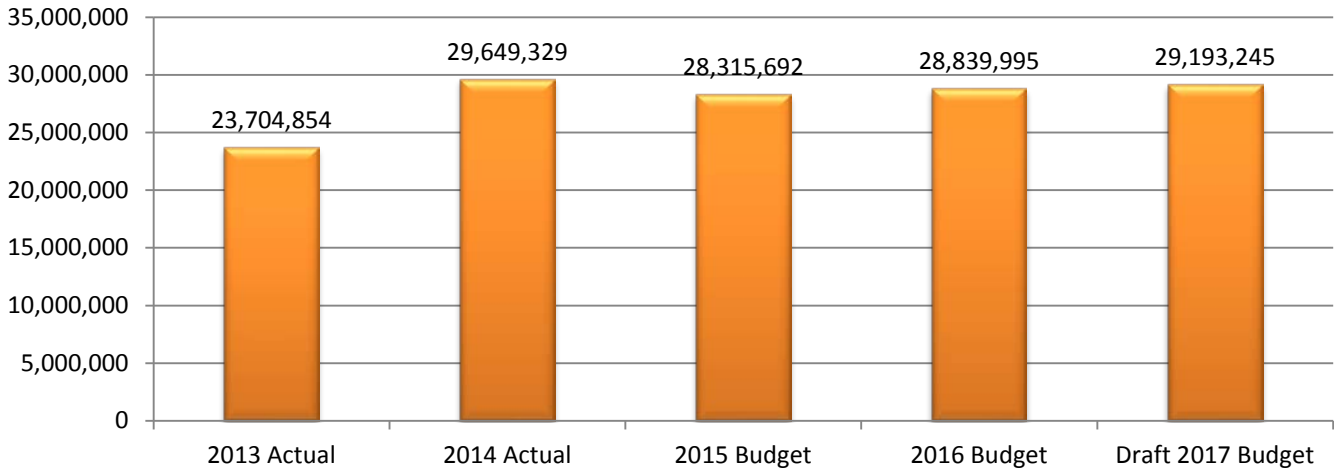
## COUNTY TREASURER



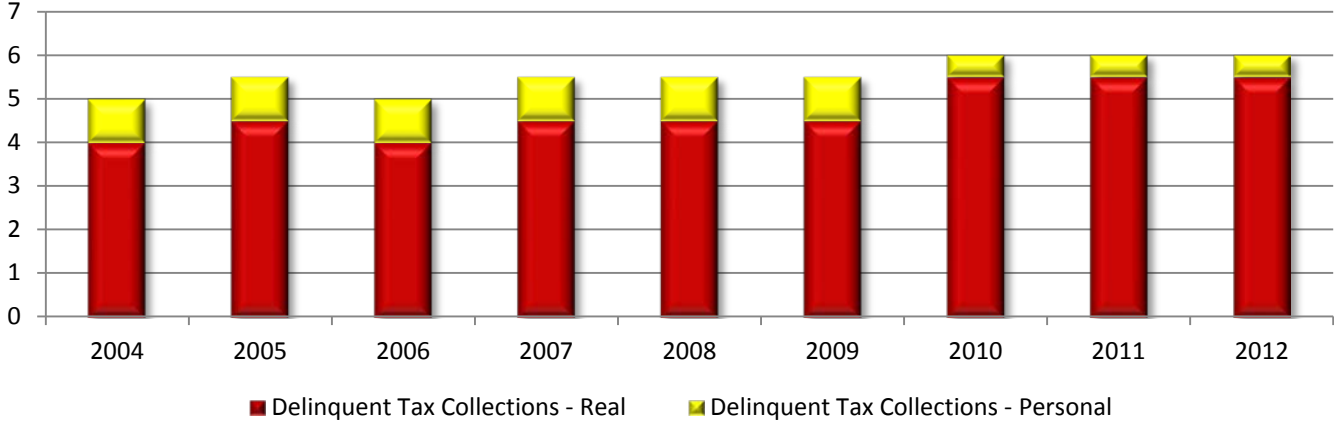
### Revenue History

|                           | 2013<br><u>ACTUAL</u> | 2014<br><u>ACTUAL</u> | 2015<br><u>BUDGET</u> | 2016 DEPT<br><u>REQUESTED</u> | 2016<br><u>BUDGET</u> | 2017 DEPT<br><u>REQUESTED</u> | DRAFT 2017<br><u>BUDGET</u> |
|---------------------------|-----------------------|-----------------------|-----------------------|-------------------------------|-----------------------|-------------------------------|-----------------------------|
| INTEREST/RENTS            | \$276,490             | \$743,921             | \$559,080             | \$750,000                     | \$750,000             | \$775,000                     | \$775,000                   |
| TAXES                     | \$20,482,195          | \$21,411,937          | \$21,911,882          | \$22,208,250                  | \$22,208,250          | \$22,505,500                  | \$22,505,500                |
| CHARGES/FEES              | \$18,125              | \$16,482              | \$38,500              | \$38,500                      | \$38,500              | \$38,500                      | \$38,500                    |
| LICENSES/PERMITS          | \$70,327              | \$65,044              | \$60,000              | \$60,000                      | \$60,000              | \$65,000                      | \$65,000                    |
| INVESTMENT INCOME         | -\$2,413,869          | \$1,842,633           | -                     | -                             | -                     | -                             | -                           |
| INTERGOVERNMENTAL         | \$4,533,491           | \$4,919,746           | \$5,178,000           | \$5,063,245                   | \$5,063,245           | \$5,089,245                   | \$5,089,245                 |
| OTHER                     | \$738,095             | \$649,566             | \$568,230             | \$720,000                     | \$720,000             | \$720,000                     | \$720,000                   |
| <b>TOTAL PROGRAM COST</b> | <b>\$23,704,854</b>   | <b>\$29,649,329</b>   | <b>\$28,315,692</b>   | <b>\$28,839,995</b>           | <b>\$28,839,995</b>   | <b>\$29,193,245</b>           | <b>\$29,193,245</b>         |

### COUNTY TREASURER



### Non-General Fund FTE History - Delinquent Tax Collections



## Strategic Outcomes

| <u>Indicator</u>  | <u>2012 Actual</u> | <u>2013 Actual</u> | <u>2014 Target</u> | <u>2015 Target</u> | <u>2016 Target</u> | <u>2017 Target</u> |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Dollars appropriated to the County's Capital Improvement Fund               | \$1,177,000        | \$1,207,230        | \$1,312,600        | TBD                |                    |                    |
| Dollars appropriated to the County's General Fund                           | \$516,546          | \$516,546          | \$516,546          | \$516,546          |                    |                    |
| Uncollected property taxes ensure stability of all 65 local taxing entities | \$12,167,752       | \$12,167,752       | \$12,500,000       | \$12,500,000       |                    |                    |

## Other Key Indicators

| <u>Indicator</u>   | <u>2012 Actual</u> | <u>2013 Actual</u> | <u>2014 Target</u> | <u>2015 Target</u> | <u>2016 Target</u> | <u>2017 Target</u> |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Delinquent REAL Property Taxes collected   | \$12,300,00        | \$13,428,928       | \$13,428,928       |                    |                    |                    |
| Delinquent PERSONAL Property Taxes collected   | \$325,000          | \$345,419          | \$345,419          |                    |                    |                    |
| Dog Licenses issued in dollars   | \$73,000           | \$70,327           | \$70,327           |                    |                    |                    |
| Number of Passports Issued   | 377                | 374                | 374                |                    |                    |                    |
| Gov Q&A data; online views of the FAQ available on Gov Q&A as it relates to Treasurers office                      | No Submission      | 15,000             | No Submission      |                    |                    |                    |
| Percent of respondents rating the value of services for the taxes paid to Jackson County Excellent, Good, or Fair. | 80%                | *                  | 71%                |                    |                    |                    |